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Independent evaluation of the Readiness and Preparatory Support Program of the GCF:

Making GCF faster, better, smarter

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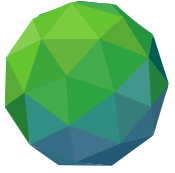
B.22, February 2019 | Songdo, Republic of Korea



OVERALL OBJECTIVE OF THE EVALUATION

- (i) Effectiveness of the RPSP.
 - (ii) Recommend gains in effectiveness, efficiency, country ownership and sustained impact.
- (Data, mid-July 2018; Timely cooperation from the Secretariat).





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EVALUATION FINDINGS





I. RELEVANCE



I. RELEVANCE – WHAT HAS *WORKED?*

- Compared to global funds, **RPSP reflects greater ambition.**
- **Design and mandate relevant to country's climate needs.**

ACTIVITIES SUPPORTED BY THE RPSP*	GCF	GEF+	MLF	AF	CIF	FCPF
Establishing and strengthening the capacity of NDAs, including establishing the no-objection procedure	√		√			
Developing strategic frameworks for engaging with the GCF, including the preparation of country programmes	√	√	√		√	√
Developing initial pipelines of programmes and project proposals	√	√			√	√
Supporting the accreditation of DAEs, including support for DAEs that are already accredited to upgrade their accreditation status	√			√		
Adaptation planning	√	√			√	
Information sharing, primarily through structured regional and DAE dialogues.	√	√	√		√	√





I. RELEVANCE – WHAT HAS *NOT* WORKED THAT WELL?

- **Niche?** Ill defined.
 - One-fourth countries eligible **do not** access RPSP.
 - 40% of those accessing RPSP, did not have Funded Projects (July 2018).
- **'One size fits all'** doesn't work.
- **Gap:** Needs to **build capacity** for *quality* proposals linked with climate mitigation/adaptation.





II. COUNTRY OWNERSHIP



II. COUNTRY OWNERSHIP – WHAT IS WORKING?

- Helping and **strengthening NDAs** (70% had this component).
- **In-country consultation processes** are good.

COUNTRY CLASSIFICATION	GRANTS WITH EXPECTED RESULTS REGARDING THE ESTABLISHMENT AND IMPLEMENTATION OF A NO-OBJECTION PROCEDURE		
	TOTAL # OF GRANTS	# OF GRANTS WITH EXPECTED RESULT (COUNT)	PROPORTION OF GRANTS WITH EXPECTED RESULT (%)
Africa	60	29	48.33
LDC	53	22	41.51
SIDS	41	20	48.78
LDC_SIDS_Africa	108	52	48.15
Other	57	31	54.39
All	165	83	50.30





II. COUNTRY OWNERSHIP- WHAT HAS *NOT* WORKED?

- RPSP finance and capacity building support is insufficient for pipeline development.
- RPSP is disproportionately resource and time intensive.

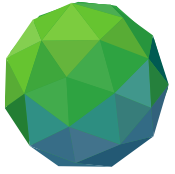




II. COUNTRY OWNERSHIP- WHAT HAS *NOT* WORKED?

- Vulnerable countries show least effect on strengthening NDAs.
- **Country programmes:** Goals vague and climate rationale is absent.
- **Participation** of civil society is rudimentary.

COUNTRY	NDA /FP	STAKE-HOLDER CONSUL-TATIONS	NO-OBJECTION	COUNTRY PROGRAMME	DIRECT ACCESS ENTITY	NAP	FUNDED PROJECTS THROUGH DAE (S)	SCORE
Senegal	2	2	1	2	3	1	2	13
Kenya	2	3	1	1	3	3	1	14
Namibia	3	3	2	1	3	0	3	13
Vanuatu	2	3	3	2	0	0	0	10
Haiti	3	3	2	2	1	1	0	12
Antigua and Barbuda	3	2	3	3	3	1	3	18
Paraguay	2	1	1	1	0	1	0	6
Bangladesh	3	3	3	3	3	3	1	19
Mongolia	3	2	1	2	3	3	3	17



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III. EFFECTIVENESS



III. EFFECTIVENESS: WHAT HAS NOT WORKED SO WELL?

- Not effective in moving DAEs through basic or upgraded accreditation.
- Majority countries **don't push for direct access** and favour International entities.

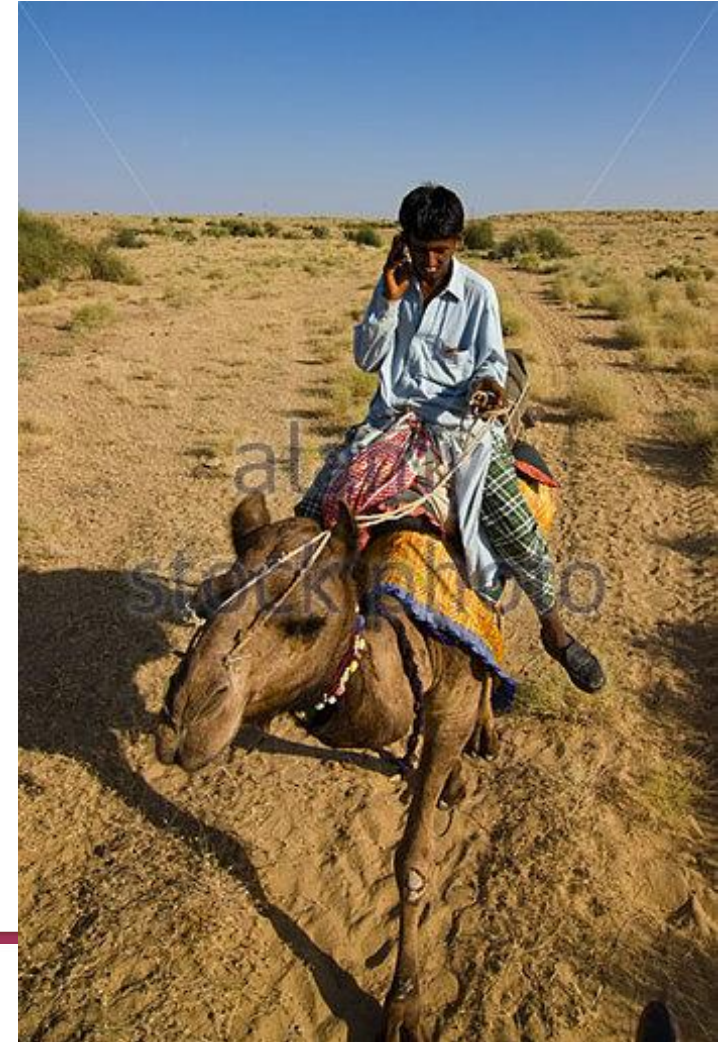


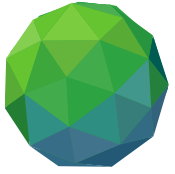


III. EFFECTIVENESS: (CONTD.)

Private sector

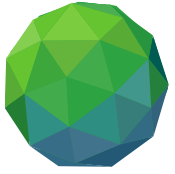
- No impact on **crowding-in** private sector investments.
- **Capacity of staff and processes** to deal with private sector pace and needs is unclear.





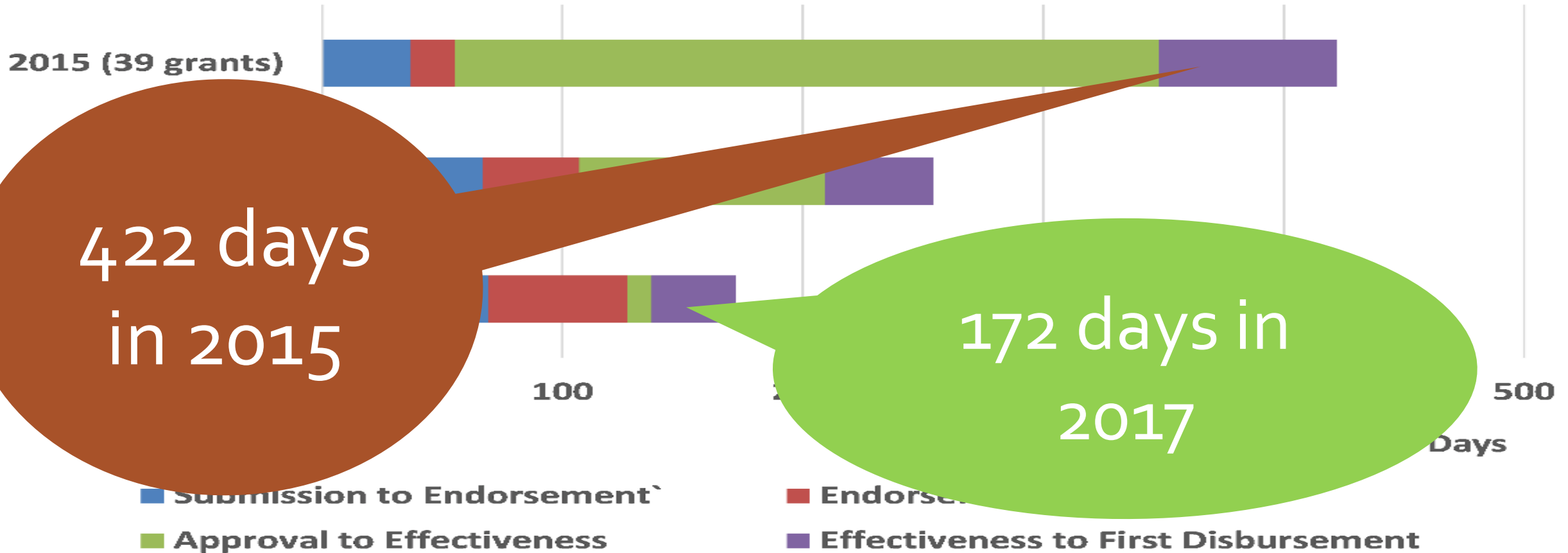
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IV. EFFICIENCY



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IV: EFFICIENCY – WHAT HAS WORKED?





IV. EFFICIENCY – WHATS NOT WORKED SO WELL?

- **Lack of Standard Operating Procedures;** long legal processes.
- **Regional Advisors** not currently empowered to support in the best way possible.



RECOMMENDATIONS



A RETHINK OF RPSP STRATEGY



'Ready' for what?

When are countries 'ready'?

How ready are countries?



'Ready' for what? (vision)

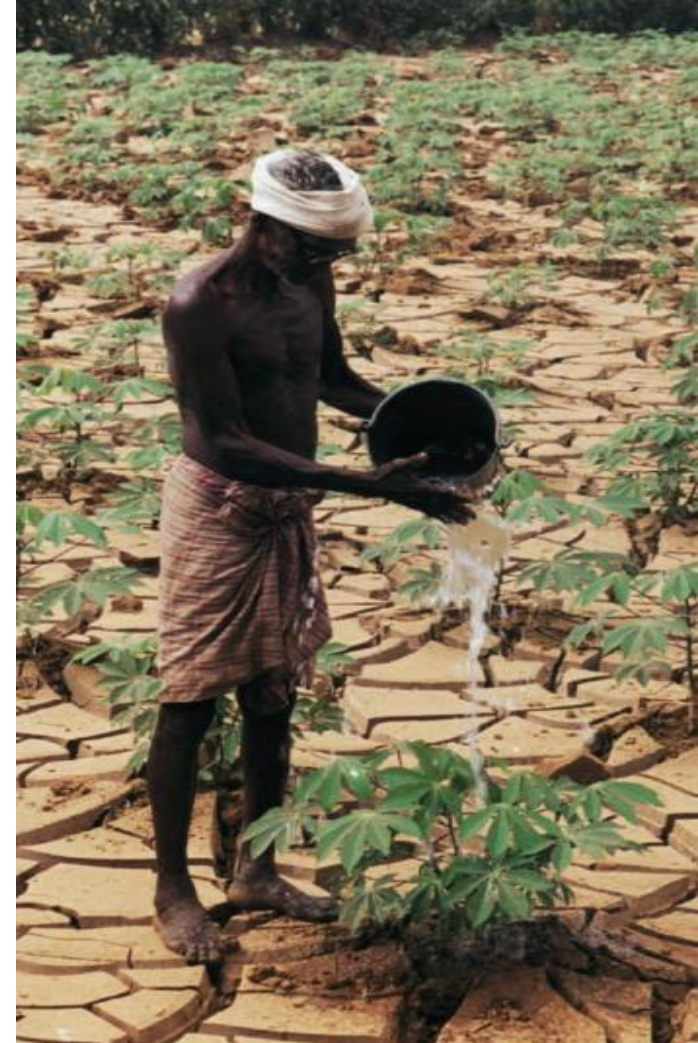
When are countries 'ready'? (targets)

How ready are countries? (measure and manage)



KEY RECOMMENDATIONS – I & II

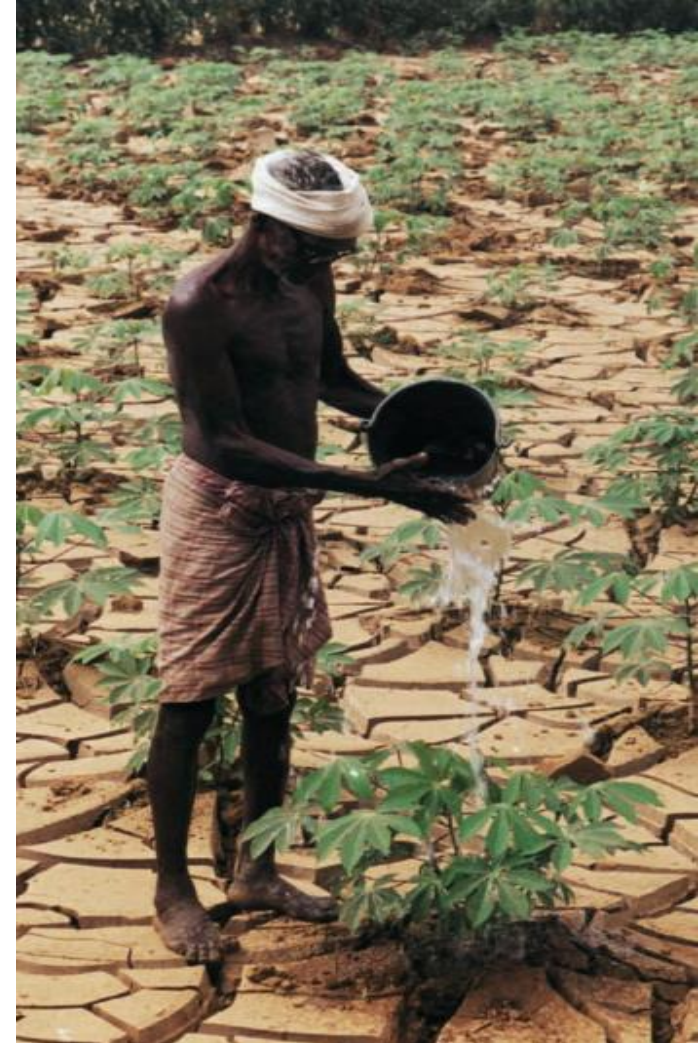
- Capacity building, outreach and support.
- Strengthen country programs.
- Secretariat level changes:
 - Post-approval flexibility.
 - Roles and responsibilities clarified.
 - SOPs and databases.





KEY RECOMMENDATIONS – III

- Business-as-usual **cannot continue.**
- **Customize** to country needs and provide for **differentiated** needs while being ready-for-scale.

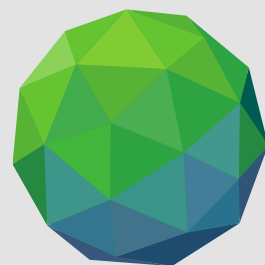




DRAFT BOARD DECISION

Key points

- (a) *Takes note* of the findings and recommendations presented in the IEU's report;
 - (b) *Takes note* of the Secretariat's management response to the IEU's report;
 - (c) *Requests* the Secretariat to incorporate recommendations from the IEU evaluation report into its revised work plan and request for resources to be presented at B.22; and
 - (d) *Recommends* that the Secretariat report on the implementation of the recommendations in subsequent RPSP reports.
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