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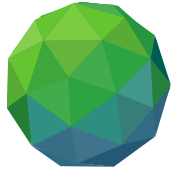
Review of the Results Management Framework: IEU's recommendations **Making GCF stronger, faster, smarter.**

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Head, Independent Evaluation Unit (IEU)

B.22, February 2019, Songdo, South Korea

The GCF's Results management Framework



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Energy



Transport

Mitigation



Building
Ind

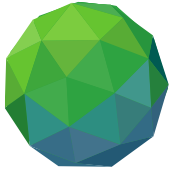
Liv
peop



Infrastructure

Ecosystem

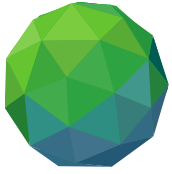
- Menu of indicators.
- Four core indicators.
- Outputs left to AEs.
- Not so burdensome at the project level.



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I. Relevance and Coherence

1. **Absence of** definitions/protocols and (internal and external) guidance.
2. Inconsistent and incomplete **causal logic.**
3. Not **used** beyond classifying the result areas.



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I. Relevance and Coherence

ADAPTATION/MITIGATION

- Incorrect classification and theory.
- Core indicator requires rethink.
- Enabling conditions ignored.
- Private sector and adaptation link discounted.

Paradi

Pro
program
outcomes

8.0 Strengthen

Technology?

Organisational capacities?



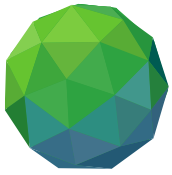
II. Effectiveness

Sufficient for **classifying** projects

BUT

- **Insufficient** for cross-cutting projects.
- **Absence of guidance** means **double-counting** and **non-aggregability**.

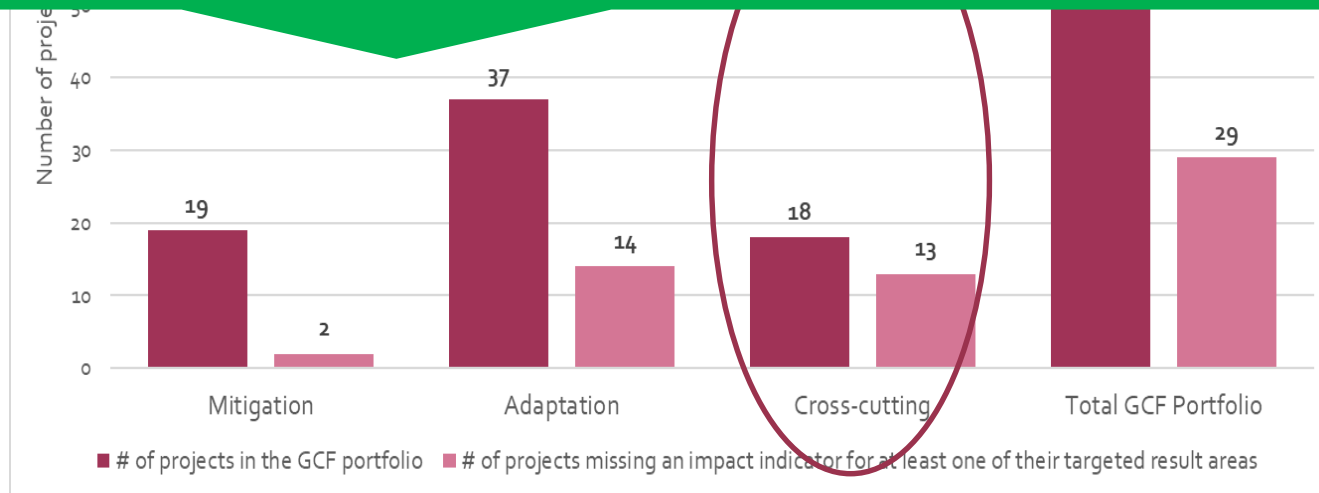


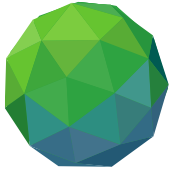


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II. Effectiveness

Over 70% of cross-cutting projects in the GCF portfolio will not be able to report their target results.

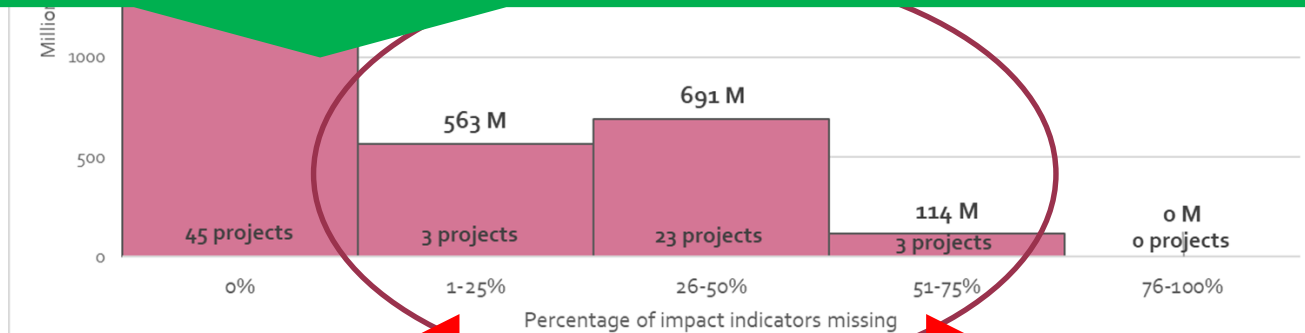




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II. Effectiveness

US\$ 1.36 billion GCF will not know
IF targeted impacts will occur.



Defined indicators
for ALL relevant result areas

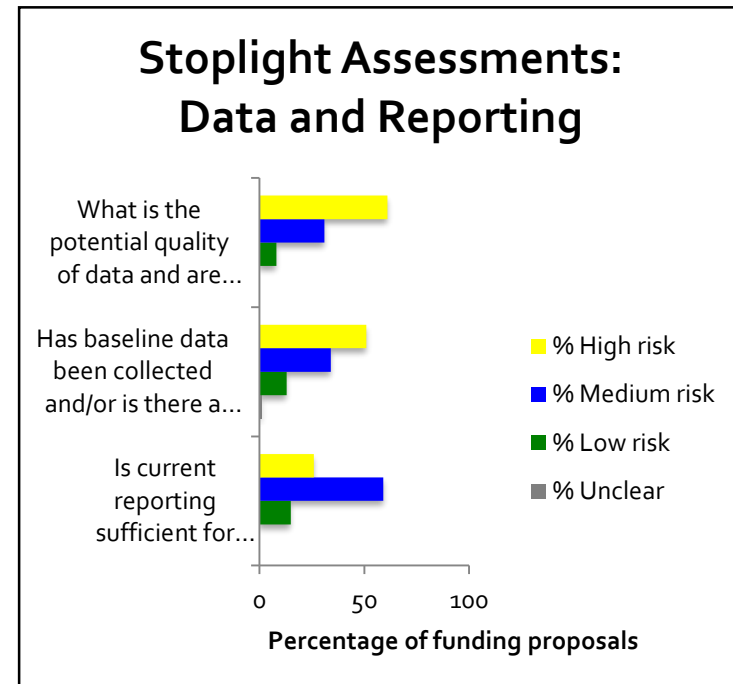
Defined NO indicators
for relevant result areas

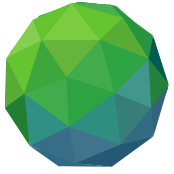


II. Effectiveness - Evidence

GCF investments (B.21):

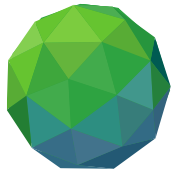
- 50% do not plan to collect **baseline data**.
- 90% will be unable to, or will dramatically **overstate results**.
- 75% of approved FP do not have sufficiently well-articulated **M&E plans**.





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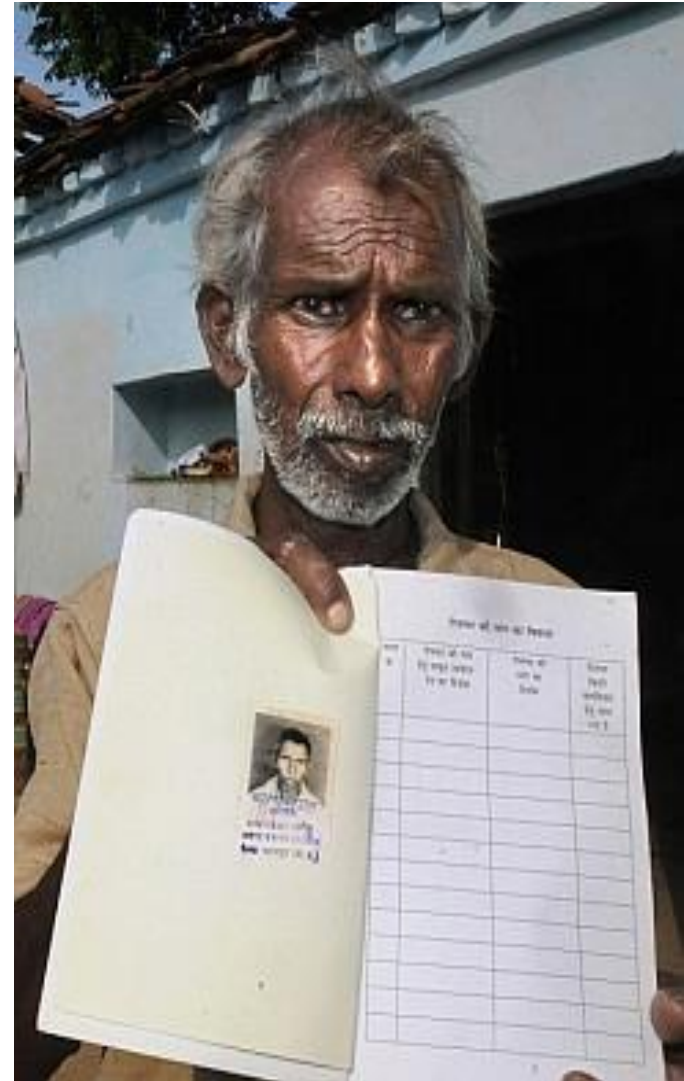
OVERALL FOR THE RMF

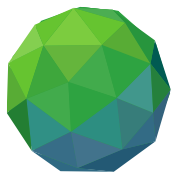


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RMF: Strengths

- Menu is **flexible and not burdensome**.
- Secretariat has the requisite expertise to specify **technical definitions and requirements**.
- **Top core indicators could be headlined** by the Board.





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RMF: Missed but easy wins

- **Address logical inconsistencies and incompleteness in the current framework.**
- **Remedying non-aggregability of results through protocols.**
- Some low hanging fruits: gender, project design guidance.
- **Connecting to country systems.**





Significant changes needed

- Cannot be used to **assess effectiveness and efficiency** of GCF investments.
- **No single coherent, consistent framework** for managing results.
- **Private sector** needs attention.
- **Re-think of adaptation core indicator.**
- In its current form, not for **'second level of due diligence'**.

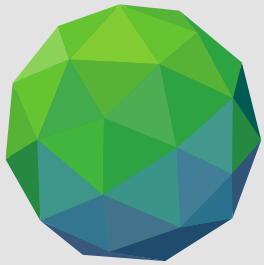




Board decision

Key points

- (a) *Takes note* of the findings and recommendations presented in the IEU report;
- (b) *Takes note* of the Secretariat's management response to the IEU's report;
- (c) *Directs* that the GCF Secretariat present to the board at B.24, a report on the implementation of the IEU's recommendations.



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