

## HOW CAN THE GCF BE *FASTER*, *BETTER*, *SMARTER* DURING ITS NEXT STRATEGY PERIOD?

## FIFTEEN TAKE-AWAYS FROM IEU'S FORWARD-LOOKING PERFORMANCE REVIEW OF THE GREEN CLIMATE FUND.

## I. BACKGROUND

The IEU undertook a forward- and backward-looking review of the GCF's performance during its initial resource mobilization period and presented the report to the GCF Board at its twenty-third meeting in July 2019. The overall objective of the Review is to understand how the GCF can *better* serve the needs of developing countries by fulfilling the mandate provided by the UNFCCC.

Here are 15 key take-aways from the Review.

- 1. The GCF has the potential to be a **thought-leader** and **lead convener** in the climate finance space.
- 2. The GCF **business model is valid and useful.** With its lean structure, ability to learn and work through accredited entities, the business model represents a cost-efficient structure.
- 3. The Fund's **disbursement rates** are low at nine per cent of project commitments.
- 4. Although there is wide interest in working with the GCF, currently it takes new entities more than 1200 days to get to the **first GCF dollar**.
- 5. Direct access entities that have been accredited, reach effectiveness faster than international access entities. The GCF could use differentiated models that are customized to needs and capacities of entities.
- 6. The GCF's accreditation process needs an overhaul and a strategy. Currently, the process has elements that do not incentivize co-investments or focus on producing environmental and social benefits. This needs to be corrected.

- 7. The GCF should develop an innovation hub that provides a platform for supporting new solutions and testing the field-effectiveness of climate-related ideas.
- 8. The Secretariat should structure itself to provide the best solution to countries. Regardless of which division of the Secretariat division a country first contacts, the GCF should promote financial solutions that best meet country needs.
- 9. The GCF should *also* build a **15-year planning cycle** to provide visibility of its overall objectives while ensuring that it is able to meet all its objectives as enshrined in the Governing Instrument.
- 10. The GCF's **policy burden** and **policy gaps** are responsible for many of its current challenges. It needs to find outside the box solutions that do not burden entities with ever changing requirements.
- 11. Currently civil society and private sector organizations do not play a significant role in GCF's overall decision-making and this needs to be remedied quickly.
- 12. The GCF's mitigation related investments could employ more concessional finance **instruments** and debt. GCF has the potential to be a lead influencer in the mitigation space.
- 13. Adaptation needs to be a bigger focus in GCF's overall investment portfolio.
- 14. The GCF's adaptation portfolio is not taking advantage of the **innovative financial** instruments available. Many such as impact investing and resilience bonds are areas where the GCF could provide leadership.
- **15**. There is a **potential for increased delegated authority** to the Secretariat by the GCF Board.

## List of FPR Notes:

- 1. 15 guick key take aways from the FPR
- 2. Overview of the Review
- 3. What can the GCF Private Sector Facility do faster, better, smarter?
- 4. What are we learning about GCF's accreditation process?



