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SECOND PERFORMANCE REVIEW OF THE GREEN CLIMATE FUND

Approach paper for synthesis study

November 2021

GREEN CLIMATE FUND
INDEPENDENT EVALUATION UNIT

Second Performance Review of the Green Climate Fund

APPROACH PAPER FOR SYNTHESIS STUDY

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ABBREVIATIONS

COP	Conference of the Parties
FP	Funding proposal
GCF	Green Climate Fund
IEU	Independent Evaluation Unit
IRMF	Integrated results management framework
LORTA	Learning-Oriented Real-Time Impact Assessment
SPR	Second Performance Review
TOR	Terms of reference
UNFCCC	United Nations Framework Convention on Climate Change
USP	Updated Strategic Plan

A. INTRODUCTION AND BACKGROUND

An important component of the inception phase for the Second Performance Review (SPR) of the Green Climate Fund (GCF) is a stand-alone synthesis study that synthesizes and assimilates existing information related to GCF performance during its first replenishment period (GCF-1). This paper is the guide for the Synthesis, defining its scope, themes and questions, methods, and delivery schedules. The paper also describes how the Synthesis will be informed by and will provide inputs into parallel and complementary SPR activities such as the development of the SPR Approach Paper.

Background to the SPR and Synthesis

The Governing Instrument of the GCF includes a section on evaluations, and inter alia, provides for the evaluation function and the establishment of the Independent Evaluation Unit (IEU):

59. There will be periodic independent evaluations of the performance of the Fund in order to provide an objective assessment of the results of the Fund, including its funded activities and its effectiveness and efficiency. The purpose of these independent evaluations will be to inform decision-making by the Board and to identify and disseminate lessons learned. The results of the periodic evaluations will be published.

60. To this end, the Board will establish an operationally independent evaluation unit as part of the core structure of the Fund. The head of the Unit will be selected by, and will report to, the Board. The frequency and types of evaluation to be conducted will be specified by the unit, in agreement with the Board.

61. Reports of the Fund's independent evaluation unit will be provided to the COP for purposes of periodic reviews of the financial mechanism of the Convention.

62. The COP may commission an independent assessment of the overall performance of the Fund, including Board performance.

The Board established the IEU and approved its terms of reference (TOR) at the sixth meeting of the GCF Board with the following objectives, derived from the Governing Instrument:¹

- (a) Informing the decision-making by the Board and identifying and disseminating lessons learned, contributing to guiding the Fund and stakeholders as a learning institution, providing strategic guidance;
- (b) Conducting periodic independent evaluations of Fund's performance in order to provide an objective assessment of the Fund's results and the effectiveness and efficiency of its activities; and
- (c) Providing evaluation reports to the Conference of the Parties (COP) to the United Nations Framework Convention on Climate Change (UNFCCC) for purposes of periodic reviews of the financial mechanism of the Convention.

At its twenty-seventh meeting, in October 2020, the Board adopted the updated strategic plan 2020-2023 (hereafter, Updated Strategic Plan (USP)), with specific expectations from the SPR:

38. With a view to enhance delivery of the GCF strategic vision towards 2050, the second performance review of the GCF will incorporate a review of how effectively GCF programming and operations have evolved from the IRM period to deliver the vision, objectives and priorities in the Strategic Plan for 2020-2023, complemented by a Secretariat-led review of the GCF policy frameworks. This will in turn inform work to

¹ Annex III to Decision B.06/09

further assess opportunities for GCF strategic programming in the second replenishment period (GCF-2), taking account of needs identified in country programmes and an evidence-based understanding of GCF programming potential.

39. Findings of both the second performance review and strategic programming exercise will inform the Board's consideration of a further update to the Strategic Plan in 2023, covering objectives and priorities for 2024-27, with a view to this being in place before the commencement of GCF-2.

Also at its twenty-seventh meeting, the Board of the GCF approved IEU's annual work plan for 2021.² This workplan includes provisions for the SPR of the GCF in 2021, subject to budget approval.

16. The SPR will assess GCF's progress in delivering its mandate as set out in the GI and during its first replenishment period. In particular, it will examine the institutional architecture and performance; the quality of implementation and effectiveness and performance of the portfolio; cost-effectiveness of implementation, including an assessment of impact; coherence and complementarity of the GCF approach within the climate finance landscape and particularly the extent to which the GCF's investments and strategies incorporate gender considerations. It will also examine GCF's various financial instruments and modalities for their likely effectiveness and efficiency and constructively layout any gaps that may be addressed in the GCF's strategy. The evaluation will also be informed by a synthesis of previous IEU evaluations (including country ownership, the ESS evaluation, the independent review of SAP and the independent synthesis of the accreditation function as well as those undertaken in 2021) and global evidence reviews.

In decision B.BM-2021/17, the GCF Board decided to initiate the SPR for the GEF-1 programming period, in a manner appropriate to the current stage of GCF operations, and agreed that the scope of the SPR will be to assess:

- i. Progress made by GCF in delivering on its mandate as set out in the Governing Instrument as well as in terms of its strategic and operational priorities and actions as outlined in the Updated Strategic Plan for 2020– 2023, in particular the extent to which GCF has: responded to the needs of developing countries and the level of country ownership; the ability of GCF to catalyse public and private climate finance, including the use of financial instruments; and supported the building of institutional capacity in developing countries and accredited entities;*
- ii. Performance of GCF in promoting the paradigm shift towards low-emission and climate-resilient development pathways, including the effectiveness of the funded activities and its effectiveness and efficiency.*

Also in decision B.BM-2021/17, the GCF Board took note of the schedule of the SPR in the 2022 IEU work plan, which provides for the delivery of the Synthesis report at the first meeting of the Board in 2022.

² Decision B.27/08

B. SYNTHESIS OBJECTIVES, SCOPE AND GENERAL APPROACH

1. OBJECTIVES

The Synthesis is an early, stand-alone SPR product and analytical tool that seeks to lay a foundation for common understanding of what is known about the current status of the GCF for all key stakeholders leading into the SPR. It will:

- Critically appraise information available in GCF-1 (2020–2023).
- Provide a clear picture of what is already known for the SPR and serve as an update for the GCF Board on the SPR by synthesizing the key findings, conclusions, and lessons of the documents and evaluations available in GCF-1.
- Take stock of what is known to identify thematic areas where there is already substantial evidence (e.g., areas that have been substantially addressed recently, or will be addressed in parallel with the SPR timeline), and others where there are GCF knowledge gaps (e.g., areas that have not yet been addressed comprehensively or where the previous evaluative evidence are substantially outdated; or areas that are too recently developed for meaningful data to be available yet). This mapping process via the Synthesis, in conjunction with the evaluation questions to be refined in the Approach Paper, will serve to guide the primary data collection for the SPR—to enable focus on the areas of most value at this stage.
- Be open to inductive narratives as they emerge from the Synthesis and its thematic and axial analyses, as a means of generating hypotheses and attesting links in the GCF theory of change for the overall SPR.

A by-product of the Synthesis is to provide all SPR team members equal familiarity with the pre-existing evidence within the IEU, the GCF, and beyond.

2. SCOPE AND GENERAL APPROACH

The Synthesis is first and foremost a desk study, complemented by a limited set of interviews and updated data analyses (described below). The scope of the Synthesis is bounded by the documents produced during GCF-1, as detailed in the next section.

a. Scope of document review

IEU evaluation reports. Among the IEU evaluations, priority will be given to those completed during GCF-1 (see a full list in Appendix A), including:

- Independent Assessment of the GCF’s Country Ownership 2019
- Independent Synthesis of the GCF’s Accreditation Function 2020
- Independent Evaluation of the Relevance and Effectiveness of the Green Climate Fund’s Investments in Small Island Developing States 2020
- Independent Evaluation of the Effectiveness of GCF Investments in Least Developed Countries 2021
- Independent Assessment of the GCF’s Simplified Approval Process Pilot Scheme 2020
- Independent Evaluation of the Adaptation Portfolio and Approach of the Green Climate Fund 2021
- Independent Evaluation of the GCF’s Approach to the Private Sector 2021
- Rapid Assessment of the GCF’s Request for Proposals Modality 2021

The Forward-looking Performance Review of the GCF 2019 (GCF/B.23/20) will be reviewed by all ICF team members as a benchmark for the Synthesis. Three other IEU evaluations (of the Results Management Framework, Readiness and Preparatory Support Programme, and Environmental and Social Safeguards) will be lightly consulted because they have been superseded by policy developments in the GCF, to varying degrees. Any impact evaluations produced by the Learning-Oriented Real-Time Impact Assessment (LORTA) effort prior to the end of 2021 (e.g., for Malawi) will be included in the Synthesis.

In addition, other relevant products of the IEU, including evidence gap maps, reviews, and working papers will duly inform the synthesis.

Key GCF and Board documents. These include documents from the GCF Secretariat, Board, Independent Units, and auditors, published since B.22,³ the first Board meeting of GCF-1, and through B.30. All general, conceptual and strategic documents and Board decisions during GCF-1 that concern identified Synthesis areas and themes (see next section) will be analysed.⁴ A list of these documents compiled by the IEU includes 196 documents. Additional documents to be reviewed include available internal documents processed by the Secretariat and midterm reports of the Secretariat, to be provided by the IEU.

Relevant external literature. Evidence from the literature external to GCF will be considered—including that from other multilateral organizations, think tanks, civil society, academia, and the grey literature—to support targeted research on certain Synthesis themes (e.g., operational research and management practice studies that may help the IEU to benchmark GCF's operations and practices).⁵ In general, external literature will be used in the Synthesis to support a broader understanding, framing, or benchmarking of GCF performance in strategic areas during the period under review.

The potential for a literature review on a targeted topic will be assessed as part of the critical appraisal screening process, described in the Methodology section below. Up to five topics may be explored via limited literature reviews (e.g., up to five peer reviewed or grey papers reviewed per topic) in the context of this Synthesis; however, a long-list of topics of interest will be retained and serve as input into the design of the overall Approach Paper for the SPR.

b. Interviews

The Synthesis will benefit from selected interviews that will serve a dual purpose of (a) scoping out the key themes for the Synthesis and the overall SPR, which will be captured in the parallel development of the Approach Paper, and (b) ground-truthing the parent, child, and axial themes and findings that emerge from the Synthesis process. Interviewees are expected to include GCF Secretariat staff, Board members and advisors, UNFCCC Secretariat staff, GCF observers, and external key informants (to be identified through the parallel external literature review). Up to 20 interviews are anticipated to be conducted jointly between the IEU and ICF team.

c. Data updates

The documents reviewed for the Synthesis are likely to contain data analyses—including some conducted by the IEU DataLab and GCF Secretariat—that will be outdated. The document review

³ The first Strategic Plan Report (GCF/B.22/INF.13) was submitted at B.22.

⁴ Procedural documents such as those related to provisional agendas, consideration of FPs, consideration of accreditation proposals, status of fulfilment of accreditation conditions, and dates/venues of upcoming Board meetings will not be reviewed for the Synthesis.

⁵ A separate review of peer reviewed and grey literature published in 2019-2021 on the performance of the GCF will be conducted as an input into the Approach Paper and, depending on the themes identified in that literature, may also be referenced in the Synthesis.

protocol will include the identification of data figures that are (a) highly relevant to the key themes of the Synthesis and (b) highly informative in terms of analysing portfolio performance and trends. From the long-list of figures identified through the document review, ICF will prepare a priority list of 40 figures, giving attention to covering all key themes and avoiding repetition. This priority list will be given to the IEU DataLab to update to a more recent data cut-off date, to be determined by the IEU. The final Synthesis is expected to include approximately 20 figures in the main report, with the remainder in a supplemental annex.

C. METHODOLOGY

The Synthesis will include:

- A critical appraisal of the quality, timeliness, and usefulness of GCF-1 documents.
- A two-stage grounded theory review clustered around key SPR themes as preliminarily formulated in the TOR and those further emerging during the early study.
- A validation process through selective interviews, data updates, and mini literature reviews of discrete topics.

The Synthesis will not simply be summative of IEU evaluations, relevant GCF documents, and external global reviews—it will also advance the narrative and theory for the SPR by identifying axial themes based on a second grounded theory reading of the thematically coded data. The Synthesis will identify and appraise the evidence presented in the documents (see Scope and General Approach above) using the two-stage methodological process described below.

1. CRITICAL REVIEW AND APPRAISAL

The information provided in the universe of available documents from GCF-1 will first be critically reviewed and appraised based on four screening criteria:

- Relevance/timing:** Is the information provided, and the timing of the information, relevant to the questions of the SPR? Is it relevant to the needs of an institution such as the GCF and up-to-date with the evolving maturity of the Fund?
- Usefulness/sufficiency:** Is the information provided useful and sufficient to inform decision makers' view-points, actions and strategies? Are there gaps in the type of documents? Are all topics covered including those articulated in the GCF's theory of change and governing documents (and informed through scoping feedback from key stakeholders)?
- Reliability/risk of bias:** What is the purpose of the document/information? Is the data collected in the documents produced and interpreted objectively? Is there any risk of bias in the way data was produced, analysed and used? Is there any conflict of interest?
- Potential for literature review or benchmarking:** Is the information available appropriate for assessing alignment with broader external literature or with good practices in other climate funds and development finance institutions? Is there any relevant external literature that can inform this, for example, from operational research and management literature?

By applying these screening criteria initially, the Synthesis will be able to take stock and evaluate what is of value from the GCF-1 body of work, as well as describe the quality of evidence in the final Synthesis paper.

2. GROUNDED THEORY WITH A META-ETHNOGRAPHIC LENS

The Synthesis will use the methodological framework of **grounded theory**⁶—i.e., an approach that aims to produce a theory that is grounded in data through an iterative and inductive process—with a **meta-ethnographic lens** that considers the GCF institutional context, country context, policies and processes, and institutional relationships and dynamics. The use of grounded theory will ensure that data collection, synthesis and theory-building is done in an emergent yet structured way. Each swath of information collected and interpreted will inform the next step of the synthesis process. Meta-ethnography is useful for critically reviewing and synthesizing different qualitative studies and documents and the context in which they were conducted. Together, these methods will enable the Synthesis to produce new interpretations, narratives, or theories that go beyond simply aggregating the findings and evidence in the documents reviewed.

In the **first stage** of grounded theory, the Synthesis team will focus on organizing and analysing information around parent and child themes, including those that emerge from the data (i.e., using both deductive and inductive approaches). These themes will be iteratively revised and ultimately decided on as new information is uncovered. This first stage will enable the Synthesis team to prepare a synthesis summary of the current state of the GCF-1 evidence by theme. This summary will also allow the team to reflect on what we know and what we ought to know to inform the overall Approach Paper for the SPR—and supports a prioritization process to identify where we have nearly sufficient information and analysis, and where we may need to design deep dive analyses to fill specific gaps.

Table A - 1 presents an initial set of parent themes for the Synthesis; these themes are expected to be refined iteratively—in close collaboration with the IEU team—and with space for new emergent themes as the documents are reviewed. Child themes will also be identified emergently.

Table A - 1. Initial parent themes for Synthesis

AREAS OF THE SPR	INITIAL THEMES FOR SYNTHESIS
Institutional architecture and performance	Institutional structures and processes
	Status of Board policy/strategy development and implementation
	Knowledge, learning, and communication
	Accreditation and re-accreditation (including for regional and national direct access entities)
	Readiness support
Effectiveness and efficiency of GCF processes for identifying, selecting, and monitoring projects	Pipeline development (e.g., Readiness and Preparatory Support Programme, Project Preparation Facility, and country and entity programming)
	Programming modalities (FP, Simplified Approval Process, Enhanced Direct Access)
	Selection/review (e.g., application of the investment criteria and FP review processes, investment risk profile/capacity, due diligence risk assessment)
	Monitoring/oversight (e.g., integrated results management framework [IRMF], risk management)
	Secretariat capacity
Results and impact of GCF investments	Progress towards impact
	Cost-effectiveness and fidelity of investment delivery

⁶ See, for example, Anselm Strauss and Juliet M. Corbin, *Grounded Theory in Practice* (Sage Publications, 1997).

AREAS OF THE SPR	INITIAL THEMES FOR SYNTHESIS
Coherence and complementarity	Inter-institutional level
	National and activity level
Special topics / cross-cutting	Paradigm shift
	Gender equity, social inclusion, and climate justice
	Mobilizing the private sector
	Country ownership

During this first stage of document review, Synthesis team members will also write memos to reflect on their analytical thoughts or contradictions as they read and analyse primary documents from a thematic perspective. This process will support the second stage of grounded theory, where the team will look for central ideas or concepts that cut across or connect various themes (“axial themes”).

In the **second stage**, the team will focus on interpreting and re-arranging the thematically organized information to develop a narrative that will help provide a better understanding of key issues for the SPR. This approach is flexible, inductive, and instrumental for theory-building. This analysis will pay attention to developing new GCF narratives beyond pre-conceived hypotheses, through axial review of thematic information, to identify emerging patterns. Table A - 2 presents some initial ideas for new axial/narrative themes, but these are likely to be more emergent from the first stage of grounded review.

Table A - 2. Initial axial/narrative themes for Synthesis

AXIAL/NARRATIVE THEME	EXAMPLE QUESTIONS
Contribution to GCF objectives	How have the topics of the reviewed themes contributed to delivery of the GCF mandate (reiterated as critical USP strategic and operational priorities; listed in SPR scope by the Board; and documented in the IRMF 2021)?
	What were the major constraints?
	To what extent was the GCF approach to meeting its mandate in GCF-1 based on information that was credible and/or robust/reliable/valid?
Adaptive management	How has GCF been able to incorporate new insights from evaluations and other GCF reviews over time?
	What determined GCF responsiveness? Are there any fundamental shortcomings in corporate structure and processes that explain responsiveness?
Gaps and constraints	What are the key unresolved issues and gaps (perennial, systemic, root causes) that may not have been considered (sufficiently)?
	Does the evidence provide any indications on how GCF could potentially address and mitigate unresolved issues and gaps?
	What needs and gaps could be further explored in the SPR?
Contributions and themes for the SPR	Have any other themes and issues emerged from the Synthesis that have not yet been envisioned for the SPR?
	What topics have been sufficiently covered so far and require less emphasis for primary data collection and analysis by the SPR?

3. LIMITATIONS

This study is subject to some limitations and challenges. First, the Synthesis is broad in scope and being undertaken through a **rapid timeline**. Second, the majority of documents to be reviewed are written with a **particular point of view** (prepared by the GCF Secretariat) and may not have been ground-truthed, creating potential implications for their quality and reliability. Third, **limitations of qualitative research** such as external validity and generalisability remain.

The Synthesis will mitigate these limitations and challenges through the following:

- The universe of literature is comprehensive and exhaustive within GCF and the Synthesis uses a **theory-based and iterative process** to arrive at the most relevant, reliable, and informative documents to be screened for the specific tasks and themes at hand.
- The study will include **consultations with experts and other stakeholders** to validate emerging findings and discover unseen data and information.
- The study will apply **critical appraisal criteria** to documents and develop narratives to put emerging findings and conclusions into perspective with regards to their validity and generalisability.
- Reviewers are **trained in social sciences methods and are familiar with the GCF**. They are independent consultants with no conflict of interest; a team approach will be applied to reduce individual evaluator bias.
- The **IEU is leading the study** and is responsible for its substantive content and presentation.

D. TEAM, TIMELINE AND DELIVERABLES

The Synthesis will be undertaken jointly by an external consultant (ICF), in close consultation with staff of the IEU and under the strategic and technical guidance of the Head of the IEU.

The proposed timeline for the Synthesis is shown in Table A - 3 below. This timeline is designed to ensure delivery of the Synthesis to the GCF Board before B.32 is held at the end of March 2022.⁷

Table A - 3. Detailed schedule and responsibilities for the Synthesis

SCHEDULE	TASK	PRIMARY RESPONSIBILITY
Nov 2	Draft mini-approach paper delivered to IEU*	ICF
Nov 4	IEU feedback on mini-approach paper	IEU
Nov 8	Revised mini-approach paper*; document review tool; initial thematic coding structure/tree; document prioritization and thematic grouping; ICF internal division of responsibility for document review	ICF
Nov 8 – Dec 10	Critical appraisal of documentation, thematic coding and aggregation, writing memos	ICF
Nov 22 – Dec 17	Mini literature reviews on discrete topics	ICF
Nov 22 – Dec 3	First set of scoping interviews to identify key themes for the SPR Approach Paper (and Synthesis)	ICF and IEU
Dec 3	Deliver list of figures to be updated to IEU DataLab*	ICF
Dec 17	Deliver annotated outline of Synthesis to IEU*	ICF

⁷ The Synthesis, as agreed between the IEU and the GCF Board, will not be submitted as an official Board document that would be subject to the requirements for submission six weeks prior to B.32.

SCHEDULE	TASK	PRIMARY RESPONSIBILITY
Dec 21 or Jan 5	IEU feedback on annotated outline of Synthesis	IEU
Jan 10–21	Second set of interviews (including with GCF Secretariat) to ground-truth emerging key findings	ICF and IEU
Jan 21	IEU DataLab completes updated figures	IEU DataLab
Feb 4	Zero draft of Synthesis delivered to IEU (<100 pages)*	ICF
Feb 11	IEU feedback on zero draft of Synthesis	IEU
Feb 14–Mar 4	ICF responds to feedback; collaborative editing to finalize Synthesis*	ICF and IEU
Mar 18	Editorial review completed and submission to GCF Board	IEU

Note: * Deliverables and interim deliverables

APPENDICES

Appendix 1. IEU EVALUATION REPORTS

REPORT TITLE	TYPE	YEAR
Independent Evaluation of the GCF's Readiness and Preparatory Support Programme	Programme	2018
Independent Evaluation of the GCF's Results Management Framework	Programme	2018
Forward-looking Performance Review of the GCF	Performance assessment	2019
Independent Evaluation of the GCF's Country Ownership Approach	Policy	2019
Independent Evaluation of the GCF's Environmental and Social Safeguards and the Environmental and Social Management System	Policy	2020
Independent Synthesis of the GCF's Accreditation Function	Policy	2020
Independent Assessment of the GCF's Simplified Approval Process Pilot Scheme	Programme	2020
Independent Evaluation of the Relevance and Effectiveness of the GCF's Investments in Small Island Developing States	Portfolio	2020
Independent Evaluation of the Adaptation Portfolio and Approach of the Green Climate Fund	Portfolio	2021
Rapid Assessment of the Green Climate Fund's Request for Proposals Modality	Policy	2021
Independent Evaluation of the GCF's Approach to the Private Sector		2021
Independent Evaluation of the Effectiveness of the GCF's Investments in the Least Developed Countries		2022
Learning-Oriented Real-Time Impact Assessment (LORTA)		2022

Appendix 2. LIST OF COUNTRY CASE STUDIES COVERED BY THE IEU EVALUATION REPORTS

COUNTRY NAME	# OF CASE STUDIES	EVALUATION NAME
Antigua & Barbuda	1	Independent Evaluation of the GCF's Readiness and Preparatory Support Programme
Armenia	1	Independent Evaluation of the GCF's Approach to the Private Sector
Bangladesh	3	Independent Evaluation of the GCF's Readiness and Preparatory Support Programme Forward-looking Performance Review of the GCF Independent Evaluation of the GCF's Approach to the Private Sector
Barbados	1	Independent Evaluation of the Relevance and Effectiveness of the GCF's Investments in Small Island Developing States
Belize	1	Independent Evaluation of the Relevance and Effectiveness of the GCF's Investments in Small Island Developing States
Burkina Faso	1	Independent Evaluation of the GCF's Approach to the Private Sector
Cambodia	1	Independent Evaluation of the Effectiveness of the GCF's Investments in the Least Developed Countries
Chile	1	Independent Evaluation of the GCF's Approach to the Private Sector
Colombia	1	Independent evaluation of the GCF's Country Ownership approach
Ecuador	1	Forward-looking Performance Review of the GCF
Egypt	1	Forward-looking Performance Review of the GCF
Ethiopia	1	Independent Evaluation of the Effectiveness of the GCF's Investments in the Least Developed Countries
Fiji	1	Independent Evaluation of the GCF's Country Ownership approach
Gambia	1	Independent Evaluation of the Adaptation Portfolio and Approach of the Green Climate Fund
Georgia	1	Forward-looking Performance Review of the GCF
Ghana	1	Independent Evaluation of the GCF's Approach to the Private Sector
Grenada	1	Forward-looking Performance Review of the GCF
Guatemala	2	Forward-looking Performance Review of the GCF Independent Evaluation of the Adaptation Portfolio and Approach of the Green Climate Fund

COUNTRY NAME	# OF CASE STUDIES	EVALUATION NAME
Haiti	2	Independent Evaluation of the GCF's Readiness and Preparatory Support Programme Independent Evaluation of the Effectiveness of the GCF's Investments in the Least Developed Countries
Indonesia	1	Independent Evaluation of the GCF's Country Ownership approach
Kazakhstan	1	Independent evaluation of the GCF's Environmental and Social Safeguards and the Environmental and Social Management System
Kenya	2	Independent Evaluation of the GCF's Readiness and Preparatory Support Programme Independent Evaluation of the GCF's Results Management Framework
Kiribati	1	Independent Evaluation of the Relevance and Effectiveness of the GCF's Investments in Small Island Developing States
Malawi	1	Independent Evaluation of the Effectiveness of the GCF's Investments in the Least Developed Countries
Marshall Islands	1	Independent Evaluation of the Relevance and Effectiveness of the GCF's Investments in Small Island Developing States
Mauritius	1	Forward-looking Performance Review of the GCF
Mongolia	2	Independent Evaluation of the GCF's Readiness and Preparatory Support Programme Forward-looking Performance Review of the GCF
Morocco	2	Independent Evaluation of the GCF's Country Ownership Approach Independent Evaluation of the GCF's Environmental and Social Safeguards and the Environmental and Social Management System
Namibia	2	Independent Evaluation of the GCF's Readiness and Preparatory Support Programme Forward-looking Performance Review of the GCF
Pacific Islands (Solomon Islands & PNG)	1	Independent Evaluation of the GCF's Approach to the Private Sector
Paraguay	2	Independent Evaluation of the GCF's Readiness and Preparatory Support Programme Independent Evaluation of the GCF's Environmental and Social Safeguards and the Environmental and Social Management System
Peru	1	Independent Evaluation of the GCF's Environmental and Social Safeguards and the Environmental and Social Management System

COUNTRY NAME	# OF CASE STUDIES	EVALUATION NAME
Rwanda	2	Independent Evaluation of the GCF's Results Management Framework Forward-looking Performance Review of the GCF
Saint Lucia	1	Independent Evaluation of the Relevance and Effectiveness of the GCF's Investments in Small Island Developing States
Samoa	1	Independent Evaluation of the GCF's Environmental and Social Safeguards and the Environmental and Social Management System
Senegal	2	Independent Evaluation of the GCF's Readiness and Preparatory Support Programme Forward-looking Performance Review of the GCF
Seychelles	1	Independent Evaluation of the Relevance and Effectiveness of the GCF's Investments in Small Island Developing States
Solomon Islands	1	Forward-looking Performance Review of the GCF
Sri Lanka	1	Independent Evaluation of the GCF's Environmental and Social Safeguards and the Environmental and Social Management System
Tajikistan	1	Independent Evaluation of the Adaptation Portfolio and Approach of the Green Climate Fund
Togo	1	Independent Evaluation of the Effectiveness of the GCF's Investments in the Least Developed Countries
Uganda	2	Independent Evaluation of the GCF's Country Ownership Approach Independent Evaluation of the Adaptation Portfolio and Approach of the Green Climate Fund
Vanuatu	1	Independent Evaluation of the GCF's Readiness and Preparatory Support Programme
Vietnam	1	Independent Evaluation of the GCF's Results Management Framework
Zambia	1	Independent Evaluation of the GCF's Environmental and Social Safeguards and the Environmental and Social Management System

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