



# The IEU'S 2020 work plan

At its twenty-fourth meeting in November 2019, the Board of the Green Climate Fund (GCF) approved a budget of USD 5,581,985 to fund the Independent Evaluation Unit's (IEU) activities in 2020. There are four core elements in the IEU's annual work plan for 2020.

1. IEU evaluations and assessments
2. Capacity building and advisory services
3. Uptake, communications and partnerships
4. Building and strengthening the IEU

## 1. Evaluations and assessments

The IEU will conduct five evaluations and one review in 2020. The Unit will time the delivery of these evaluations throughout 2020-21 according to GCF needs.

- Independent evaluation of the relevance and effectiveness of GCF's investments in **small island developing states (SIDS)**

IEU's evaluation will examine how well GCF is delivering, given the unique context of SIDS (e.g. small size, distance from the rest of the world, high travel costs, high number of endemic species). It will also ask **to what extent GCF investments cater to the high potential for transformation** within these economies? This evaluation will be delivered at the last Board meeting of 2020

- Independent evaluation of the **adaptation-related** investments of the GCF

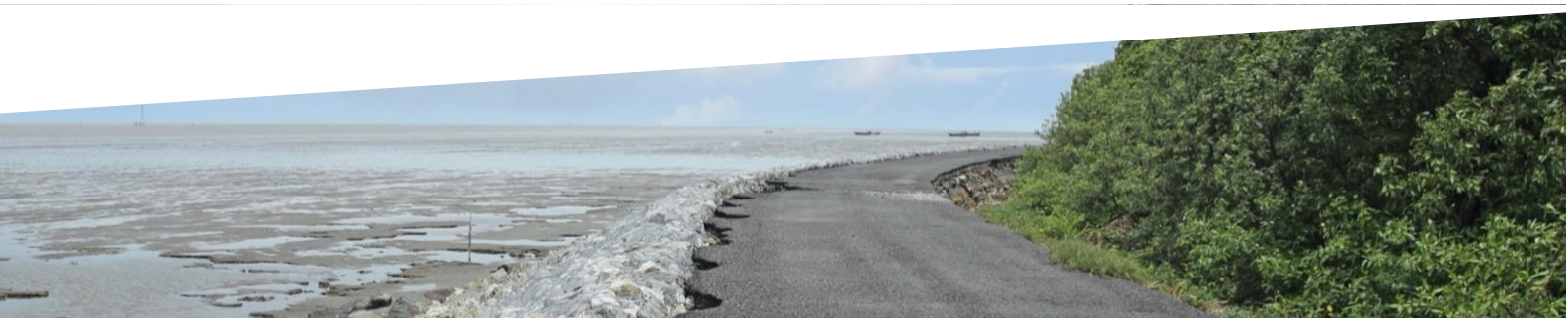
The GCF's mandate requires it to invest in mitigation and adaptation in a balanced way. This evaluation explores options for the GCF to expand its portfolio. It will also go beyond traditional forms of investments in adaptation. It will also examine how the GCF can show leadership in better understanding the **linkages between adaptation and development**.

- Rapid assessment of the Simplified Approval Process (SAP)

The SAP aims at making **the GCF more accessible**. But there are questions about its performance: Is the SAP truly simplified? Is it suited to the needs of countries? How can **SAP's transparency, predictability and speed** be improved? The IEU's rapid assessment of SAP will address these and other issues and be submitted at B.26.

- Learning Oriented Real-time Impact Assessment (LORTA) programme (continuation)

The IEU is in its third year of providing support for project-level impact assessment and independent measurement systems. The IEU is currently **supporting 13 GCF projects to set up independent baselines and real-time measurement systems**. Analyses of these data are being undertaken by project teams along with IEU experts. In



2020, the IEU will lead one design workshop in measuring systems and produce six baseline reports. A synthesis will be developed that contains the designs for the overall projects.

- **Independent review of the GCF Project Preparation Facility**

GCF's Project Preparation Facility (PPF) provides financial support to accredited entities to prepare funding proposals for submission to the Fund. The IEU will **consider the PPF's effectiveness, whether it is fit-for-purpose** and its impact on GCF environmental and social safeguard and gender considerations in the GCF's project cycle.

- **Independent synthesis of the GCF's accreditation process**

The accreditation process is regarded as a bottleneck by several stakeholders and many concerns have been expressed that need verification. This IEU **synthesis critically appraises and consolidates the essential findings and recommendations** from IEU evaluations, Secretariat reviews and reviews from civil society organizations, among others, about the GCF accreditation processes. The IEU's independent synthesis review will examine key elements of the accreditation process.

## **2. Capacity building and advisory services**

The IEU will undertake **two evidence reviews** in 2020. These will focus on **results-based payments and the private sector**. The IEU will also complete its review of evidence in transformation. In 2020, the IEU will also produce a **meta-analysis of financial mechanisms in adaptation**, with a focus on nature-based solutions and uptake. The IEU will resume its work on method

papers, including papers on machine learning and **incorporating behavioural science methods into practice**. The IEU's multi-year Learning-Oriented Real-Time Assessment programme will continue to **build the capacity of stakeholders**, both within and outside the Secretariat, in areas such as designing evaluations and evaluation indicators.

## **3. Uptake, communications and partnerships**

The IEU is now highly regarded for the quality of its evaluations. But there is always room for improvement. In 2020, the IEU will further strengthen its communication and uptake practice. This will include **organizing and participating in key global events and building relationships with key actors**, upgrading the **IEU website**, and developing content in various media formats to encourage uptake. The IEU will also broaden its **translation capacity** in French, Spanish and Arabic.

## **4. Building and strengthening the IEU.**

In 2020, the IEU will undertake five evaluations and one synthesis study, with much of this work increasingly conducted in-house. The IEU will add one additional position in Songdo and convert two consultant positions to staff. It is anticipated that at the end of 2020, the IEU will have sixteen staff members. The IEU will continue to **strengthen its DataLab's capacity** to manage and deliver project data, external data, transparency data and externally sourced, geographically disaggregated data. It will also **strengthen its work on design and behavioural science** as they apply to evaluations and evidence.

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